**Annual Report** 

March 31, 2023





# MINISTER OF ECONOMIC DEVELOPMENT, INVESTMENT, TRADE AND NATURAL RESOURCES

Room 358 Legislative Building Winnipeg, Manitoba R3C 0V8 CANADA

Her Honour The Honourable Anita R. Neville, P.C., O.M. Lieutenant Governor of Manitoba Room 235 Legislative Building Winnipeg MB R3C 0V8

Your Honour:

I am pleased to present the Annual Report for the Manitoba Development Corporation for the fiscal year ending March 31, 2023.

Respectfully submitted,

Honourable Jamie Moses

Minister



Honourable Jamie Moses Minister of Economic Development, Investment, Trade and Natural Resources Room 358 Legislative Building Winnipeg MB R3C 0V8

Dear Minister Moses:

It is my pleasure to submit the Annual Report of the Manitoba Development Corporation for the fiscal year ended March 31, 2023 as required by Section 8 of The Manitoba Development Corporation Act.

Respectfully submitted,

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Michelle Wallace Chair of the Board

Manitoba Development Corporation

# MANITOBA DEVELOPMENT CORPORATION CORPORATE REPORT

### for the fiscal year ending March 31, 2023

#### **CORPORATE PROFILE**

Minister Responsible: The Honourable Jeff Wharton

#### **Board of Directors:**

Deputy Minister of Economic Development, Investment and Trade (Chair) – Jerin Valel Deputy Minister of Education – Dana Rudy Assistant Deputy Minister of Finance and Corporate Services of Economic Development, Investment and Trade – Melissa Ballantyne General Manager - Amy Jordan

#### Head office:

1040-259 Portage Avenue Winnipeg, Manitoba R3B 3P4 Telephone: 204-945-7721

#### **PROFILE**

The Manitoba Development Corporation (MDC) administers programs, provides loans, guarantees and investments under The Manitoba Development Corporation Act. The objectives of MDC are to provide financial services and financial instruments on behalf of the Province of Manitoba to assist with economic development initiatives. There are two active divisions administered by MDC: Business Support, and the Business Investor Stream of the Manitoba Provincial Nominee Program (MPNP).

Business Support administers the Manitoba Industrial Opportunities Program (MIOP) as well as other loans and loan guarantees, and the Third Party Investment Funds Program. MPNP includes the funds associated with Manitoba's business stream for international entrepreneurs who wish to establish a business in Manitoba.

MDC requires approval of the Province to provide loans, guarantees, or equity investments and must comply with all Provincial directives.

#### **BUSINESS SUPPORT:**

MIOP provided financial support to assist businesses expanding their operations in Manitoba. The financial support is in the form of repayable, secured loans with repayment terms that can be somewhat flexible for businesses that undertake significant investment in fixed assets and/or create new jobs. The loans were usually in excess of \$500,000. Loan interest rates are charged at the Crown rate or at the Crown rate plus a premium. Loans and loan guarantees are provided

in support of the province's economic development objectives. All loans and loan guarantees received Treasury Board approval and an Order in Council authorizing the loan or guarantee.

#### **Program Performance and Trends:**

#### **MIOP Loans**

From March 31, 2000 to March 31, 2016, MIOP approved 53 business expansion loans totaling \$276 million, which were projected to leverage \$640 million in additional capital, for a total Manitoba investment of \$916 million, supporting approximately 11,297 Manitoba jobs.

As at March 31, 2023, the program has five active loans to five companies totaling \$20.8 million under management, with 690 Manitoba fulltime equivalent jobs required per the loan agreements and 676 Manitoba full-time equivalent jobs maintained.

Current MIOP loans made under authority of The Manitoba Development Corporation Act are as follows:

FISCAL YEAR 2022/2023					
Business Suppo	πt				
Outstanding Balance at Marcl MIOP Loan Program 31,2023					
Glacier LP	\$	1,163,003.67			
HD-Petroleum	\$	2,120,012.14			
Magellan Aerospace Loan #2	\$	2,340,000.00			
Sightline Innovation	S	2,000,000.00			
Winnipeg Airport Authority.	S	11,943,063.07			
Subtotal	\$	19,566,078.87			
Accrued and capitalized interest	\$	1,246,431.00			
TOTAL	\$	20,812,509.87			

#### Other Loans and Loan Guarantees

In the 2022/23 fiscal year, Government extended a loan through MDC to NFI Group Inc. In January 2023, MDC entered into a loan agreement with NFI for a \$50 million loan at market rates. The terms of the loan align with the terms of a Government of Canada loan through Export Development Canada (EDC). The loan has a term of 14 months with the option to extend for up to 24 additional months to March 31, 2026.

At March 31, 2023, there were two loans and two loan guarantees on MDC's accounts:

Non-MIOP Loans	Approved
City of Winnipeg Loan	\$11,100,000
NFI Group	\$50,000,000
Total	\$61,100,000

	Approved
Loan Guarantees	guarantee
Friends of Upper Fort Garry	\$2,000,000
Friends of the Canadian Museum for Human Rights	\$35,000,000
Total	\$37,000,000

#### **Third Party Investment Funds Program**

This program supported the provision of capital to Manitoba companies by way of partnering with institutional investors in private sector funds.

From its inception in 1996 to March 31, 2023, the Third Party Investment Funds Program advanced \$23.6 million in six limited partnerships. The sole remaining Third Party Investment Funds Program equity investment, net of repayments, as at March 31, 2023 is for CentreStone Ventures Limited Partnership.

During the year ended March 31, 2023, Manitoba Opportunities Fund Ltd. (MOF) transferred investments held in the MOF's Manitoba Innovation Growth Sidecar Fund to the Corporation for nominal consideration.

CentreStone Ventures Limited Partnership	\$ 3,408,522
Manitoba Science and Technology Fund	_
Manitoba Innovation Growth Sidecar Fund:	
Cubresa Inc.	_
Librestream Technologies Inc.	_
	3,408,522
Provision for decline in value of investments	(3,408,522)
	\$ -

From its inception in 1996 to March 31, 2023, in aggregate, the limited partnerships in the Third Party Investment Funds Program have invested approximately \$174.3 million into 78 business entities, of which 67 were Manitoba companies.

#### MANITOBA PROVINCIAL NOMINEE PROGRAM

The Province of Manitoba and Government of Canada share responsibilities regarding business people immigrating to Canada through the Manitoba Provincial Nominee Program (MPNP). The MPNP allows Manitoba to recruit and nominate qualified business people from around the world who have the intent and ability to move to Manitoba and establish, purchase a business, or become partners in an existing business. The Province of Manitoba is committed to help new immigrants settle successfully, identify business opportunities and establish businesses or farms in the province.

#### **Program Performance and Trends:**

In November 2017, the MPNP announced changes to its Business Entrepreneur Pathway (BEP) under the Business Investor Stream (BIS). The BEP allows Manitoba to recruit and nominate qualified business investors and entrepreneurs who have the intent and ability to start or purchase

businesses in Manitoba within the first 24 months of arrival in Canada on a temporary work permit. Applicants no longer submit a deposit of \$100,000. Instead, applicants sign a Business Performance Agreement, which details the obligations candidates must fulfill in order to be nominated for permanent residence in Canada. Once those conditions are met, candidates receive a nomination that allows them to apply for Permanent Resident status to Immigration, Refugees and Citizenship Canada. The new criteria and process was launched in May 2018.

The MPNP has been successful in recruiting 145 farm business immigrants who have invested over \$147 million in Manitoba. This represents only the initial investment and does not account for additional investments made after the farm business is started. The Farm Investor Pathway (FIP) remains a Direct Nomination immigration model. The Direct Nomination model requires an approved applicant to sign a Deposit Agreement and submit a \$75,000 cash deposit prior to receiving nomination. Once the deposit and deposit agreement has been received, the applicant is nominated and can apply for Permanent Residence. Upon establishing the farm business, the applicant can apply to the MPNP for a deposit refund.

The MPNP office monitors initial business investments by business immigrants under the program. In 2022/23, the program measured 14 initial business investments totaling \$4.6 million by applicants that created or maintained 38 jobs. Since inception in 2001, 1,119 business investments have been made with investment in excess of \$384 million.

Financial Statements of

# MANITOBA DEVELOPMENT CORPORATION

Year ended March 31, 2023

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#### MANAGEMENT REPORT

#### Management's Responsibility for Financial Reporting

The accompanying financial statements of Manitoba Development Corporation are the responsibility of the management and have been prepared in accordance with Canadian public sector accounting standards. In management's opinion, the financial statements have been properly prepared within reasonable limits of materiality, incorporating management's best judgment regarding all necessary estimates and all other data available to June 27, 2023.

Management maintains internal controls to properly safeguard the assets and to provide reasonable assurance that the books and records from which the financial statements are derived accurately reflect all transactions and that established policies and procedures are followed.

The responsibility of the external audit is to express an independent opinion on whether the financial statements of Manitoba Development Corporation are fairly presented in accordance with Canadian public sector accounting standards. The Independent Auditor's Report outlines the scope of the audit examination and provides the audit opinion.

On behalf of Management,

Manitoba Development Corporation

Ms. Amy Jordan, General Manager

June 27, 2023



KPMG LLP 1900 - 360 Main Street Winnipeg MB R3C 3Z3 Telephone (204) 957-1770 Fax (204) 957-0808 www.kpmg.ca

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#### INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Manitoba Development Corporation

#### **Opinion**

We have audited the financial statements of Manitoba Development Corporation (the "Entity"), which comprise the statement of financial position as at March 31, 2023, the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2023, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.



#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

#### We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to
fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and
  events in a manner that achieves fair presentation.



 Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Chartered Professional Accountants** 

LPMG LLP

Winnipeg, Canada June 27, 2023

Statement of Financial Position

March 31, 2023, with comparative information for 2022

	DND D	Business		2023	2022
	PNP-B	support	MTI	Total	Total
Assets					
Cash and cash equivalents Accounts receivable (note 3) Other receivable (note 10) Loans receivable (note 4) Portfolio investments (note 5) Restricted funds (note 8)	\$ 5,572,450 2,424,250 — — 94,651,209 10,508,105	\$ 5,978,506 24,002 626,925 62,631,754 –	\$ 471,356 2,481 - - 515,259	\$ 12,022,312 2,450,733 626,925 62,631,754 95,166,468 10,508,105	\$ 95,246,460 59,163 731,425 18,771,664 504,958 23,161,134
	\$ 113,156,014	\$ 69,261,187	\$ 989,096	\$ 183,406,297	\$ 138,474,804
Liabilities and Surplus					
Liabilities: Accounts payable and accrued liabilities (note 12) Deferred revenue (note 6) Operating advance payable (note 7) Provision for loan guarantees (note 10) Funds provided by the Province of Manitoba Deposits payable (note 8)	\$ 7,376 - - - - 10,508,105	\$ 32,532 13,946 - 626,925 62,631,754	\$ 3,640 - 500,000 - - -	\$ 43,548 13,946 500,000 626,925 62,631,754 10,508,105	\$ 436,658 13,946 500,000 731,425 18,771,664 23,161,134
	10,515,481	63,305,157	503,640	74,324,278	43,614,827
Accumulated surplus (note 9)	102,640,533	5,956,030	485,456	109,082,019	94,859,977
Contingencies (note 10) Commitments (note 11)					
	\$ 113,156,014	\$ 69,261,187	\$ 989,096	\$ 183,406,297	\$ 138,474,804

The accompanying notes form an integral part of these financial statements.

On behalf of the Board:

Mallantyne Director

Statement of Operations and Accumulated Surplus

Year ended March 31, 2023, with comparative information for 2022

		Budget	2023	2022
Income:				
Income from portfolio investments	\$	10,000	\$ 2,400,178	\$ 1,008
Interest income		1,399,000	3,394,317	1,874,273
Deposit retentions (note 8)		8,106,000	10,577,854	14,097,543
Application processing fees (note 8)		_	47,590	64,874
Loan application fees		_	250,000	_
Recovery (reimbursement) of Business				
Support expenses from (to) the Province				
of Manitoba:				
Provision for (reversal of) doubtful loans receivable			1 404 742	(724 425)
Provision for (reversal of) loan		_	1,484,743	(731,425)
guarantees (note 10)		_	(104,500)	731,425
		9,515,000	18,050,182	16,037,698
Expenses:		05.000	00.740	004 005
Program administration		85,000	29,713	691,685
Payment of Business Support interest on loans receivable to the Province of				
Manitoba		2 600 000	2 212 604	1 564 200
Provision for (reversal of) doubtful loans		2,600,000	2,313,684	1,564,399
receivable			1,484,743	(731,425)
Provision for (reversal of) loan guarantees (no	to 10	)) _	(104,500)	731,425
Program costs	ic it	- -	104,500	731,423
110914111 00313		2,685,000	3,828,140	2,256,084
		, ,	, ,	, ,
Transfers to the Department of Labour and				
Immigration (note 12)		_	_	290,000
Annual surplus		6,830,000	14,222,042	13,491,614
Accumulated surplus, beginning of year			94,859,977	81,368,363
Accumulated surplus, end of year			\$ 109,082,019	\$ 94,859,977

The accompanying notes form an integral part of these financial statements.

Statement of Changes in Net Financial Assets

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Annual surplus	\$ 14,222,042	\$ 13,491,614
Net financial assets, beginning of year	94,859,977	81,368,363
Net financial assets, end of year	\$ 109,082,019	\$ 94,859,977

The accompanying notes form an integral part of these financial statements.

Statement of Cash Flows

Year ended March 31, 2023, with comparative information for 2022

		2023		2022
Cash provided by:				
Operating activities:				
Annual surplus	\$	14,222,042	\$	13,491,614
Adjustments for:	•	,,	•	, ,
Provision for (reversal of) doubtful loans receivable		1,484,743		(731,425)
Provision for (reversal of) loan guarantees		(104,500)		731,425
Deposit retentions		(10,577,854)		(14,097,543)
Recovery of business support		( -,- , ,		( , ,,
expenses to the Province of Manitoba		(1,380,243)		_
Change in non-cash operating working capital:		(1,000,000)		
Restricted funds		12,653,029		15,523,113
Accounts receivable		(2,391,570)		(40,656)
Loan interest receivable		(1,154,558)		57,760
Accounts payable and accrued liabilities		(393,110)		(3,952,047)
Deferred revenue		(000,1.0) —		(302,200)
Net change in deposits payable		(2,075,175)		(1,425,570)
Net cash provided by operating activities		10,282,804		9,254,471
Het dash provided by operating detivities		10,202,004		0,204,471
Investing activities:				
Loans receivable principal repayments		5,809,725		14,925,309
Loans receivable advanced		(50,000,000)		· · · · –
Purchase of portfolio investments		(95,166,468)		(504,958)
Redemption of portfolio investments		504,958		503,950
Net cash provided by (used in) investing activities		(138,851,785)		14,924,301
Financing activities:				
Funds received from (paid to) the Province of Manitoba				
for Business Support		45,344,833		(14,983,069)
Increase (decrease) in cash and cash equivalents		(83,224,148)		9,195,703
morodoo (doorodoo) in odon and odon oquivalonio		(00,221,110)		0,100,700
Cash and cash equivalents, beginning of year		95,246,460		86,050,757
Cash and cash equivalents, end of year	\$	12,022,312	\$	95,246,460
<u> </u>		,,		
Cash and cash equivalents consist of the following:				
Cash	\$	12,022,312	\$	17,738,536
Cash equivalents	•	-	•	77,507,924
• · · · · · · · · · · · · · · · · · · ·				, ,
	\$	12,022,312	\$	95,246,460
Supplementary information:				
ouppionionally information.				
Cash paid for interest	\$	2,313,684	\$	1,564,399
Cash received for interest	Ψ	3,402,926	Ψ	1,834,625
Cast. 155377 Ga Tot Interfeet		0, .02,020		.,55 1,520

The accompanying notes form an integral part of these financial statements.

Notes to Financial Statements

Year ended March 31, 2023

#### 1. Nature of operations and economic dependence:

The Manitoba Development Corporation (the "Corporation") provides loans, guarantees and investments under the *Manitoba Development Corporation Act*. The objectives of the Corporation are to provide financial services and financial instruments on behalf of the Province of Manitoba to assist with economic development initiatives. There are three divisions administered by the Corporation: Business Support, the Business Investor Stream of the Provincial Nominee Program (PNP-B) and Manitoba Trade and Investment (MTI). Business Support administers the Manitoba Industrial Opportunities Program (MIOP), the Third-Party Investment Funds Program ("Investment Program") and other financial assistance ("Other Loans"). The PNP-B is a program for international entrepreneurs who wish to immigrate and establish a business in Manitoba. MTI delivers targeted programs and services to Manitoba small and medium sized enterprises to promote Manitoba as a destination for foreign direct investment.

The Province provides all financing for these initiatives and ultimately bears all costs, including any exposure for the financial assets due to interest rate fluctuations, changes to their fair value or credit risk relating to the realization of these assets. Losses are the responsibility of the Province and are charged directly against advances received from the Province.

The Corporation considers its capital to comprise its accumulated surplus (including share capital, restricted surplus and unrestricted surplus). There have been no changes to what the Corporation considers to be its capital since the previous period.

As a government enterprise, the Corporation's operations are reliant on revenues generated annually. The Corporation has accumulated retained earnings over its history, which is included in accumulated surplus in the statement of financial position. A portion of these funds is retained as working capital (current assets less current liabilities) which may be required from time to time due to timing delays in receiving its primary funding.

The Province of Manitoba has directed that the balance of restricted accumulated surplus for the year to be equal to three years' operating expenses of the PNP-B (based on the most recent year's actual expenses) plus 25 percent of the previous year's PNP-B deposit retentions. This is a reserve which is not available for distribution to the Province. Any excess beyond that amount, once it has been released by the Province, would then be transferred to unrestricted accumulated surplus. For the year ended March 31, 2023, the Corporation has complied with these restrictions.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 2. Significant accounting policies:

The Corporation's financial statements have been prepared by management in accordance with Canadian public sector accounting standards as defined by the Chartered Professional Accountants of Canada.

#### (a) Revenue recognition:

Income from deposit retentions is recognized when depositors fail to meet their agreement terms thereby forfeiting their deposits. Income from application processing fees is recognized as applications are processed. Interest income from portfolio investments and loans receivable is recognized on an accrual basis in the fiscal period in which it is earned.

#### (b) Cash and cash equivalents:

Cash and cash equivalents include cash on hand, balances with banks and short-term deposits with the Province of Manitoba and banks with maturities of three months or less.

#### (c) Financial instruments:

Financial instruments are recorded at fair value or exchange amount on initial recognition. Derivative instruments and equity instruments that are quoted in an active market are reported at fair value. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. The Corporation has not elected to carry any such group of financial instruments at fair value.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the effective interest method.

#### (d) Loans receivable under Business Support:

The Corporation maintains an allowance for loan impairment, which reduces the carrying value of loans receivable to their estimated realizable amounts. Estimated realizable amounts are determined with reference to the Corporation's historical loss experience on similar loans and estimates and assumptions regarding current market conditions, customer analysis and historical payment trends.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 2. Significant accounting policies (continued):

Interest on loans is recorded as income on an accrual basis except for loans considered impaired. When a loan is classified as impaired, accrual of interest on the loan ceases.

Provisions are established for individual loans for which the estimated realizable amount is less than the carrying value. The amount of initial impairment and any subsequent changes are recorded through the provision for doubtful loans receivable as an adjustment of the provision.

#### (e) Portfolio investments:

Portfolio investments consist of provincial bonds, term deposits, guaranteed investment certificates (GICs) and equity investments.

The Corporation's investments in provincial bonds are recorded at amortized cost. Discounts and premiums arising on the purchase of these bonds are amortized over the term of the bond to maturity. The Corporation's investments in GICs and term deposits are recorded at cost.

The Corporation's equity investments related to share capital investments are recorded at cost and are accounted for using the cost method of accounting.

When there has been a loss in value that is other than a temporary decline in value, the respective investment is written down to recognize the loss in the provision for decline in value of investments.

#### (f) Restricted funds:

Restricted funds are deposits held under the PNP-B (note 8) and consist of balances with banks, provincial bonds and term deposits with maturities of three months or less held with the Province of Manitoba. The provincial bonds are recorded at amortized cost. Discounts and premiums arising on the purchase of these bonds are amortized over the term of the bond to maturity. Term deposits are recorded at cost.

#### (g) Deferred revenue:

Deferred revenue represents funds received for specific projects for which expenditures will be incurred in future periods as well as fees received in advance of event days for specific trade projects.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 2. Significant accounting policies (continued):

#### (h) Government transfers:

Government transfers are recognized as expenses in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

#### (i) Guarantees:

Manitoba Development Corporation in the normal course of business, may provide a guarantee to honour repayment of debt or loans of an organization.

Guarantees by Manitoba Development Corporation are made through specific agreements to repay promissory notes, banks loans, lines of credit, mortgages and other securities. The provision for losses on guaranteed loans is determined by a review of individual guarantees. A provision for losses on these guarantees is recorded when it is likely that a loss will occur. The amount of the loss provision represents management's best estimate of probable claims against the guarantees.

#### (i) Contributed services:

During the year, the Province of Manitoba provided office space and other administrative services to the Corporation at no cost. Because of the difficulty of estimating the fair value of such expenses, no contributed services are recognized in the financial statements.

#### (k) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant items subject to estimates and assumptions include the carrying amount of loans receivable and portfolio investments and provisions for losses on loan guarantees. Actual results could differ from those estimates.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 3. Accounts receivable:

	2023	2022
Accrued interest: PNP-B Business support Accounts receivable	\$ 2,424,249 24,002 2,482	\$ 53,166 3,516 2,481
	\$ 2,450,733	\$ 59,163

#### 4. Loans receivable managed for the Province of Manitoba:

		2023	2022
Business support:			
Manitoba Industrial Opportunities Program - repayable	\$	20,812,511	\$ 26,678,279
Other loans receivable	·	53,177,616	2,717,015
		73,990,127	29,395,294
Provision for doubtful loans receivable		(11,358,373)	(10,623,630)
	\$	62,631,754	\$ 18,771,664

The Manitoba Industrial Opportunities Program (MIOP) provides repayable, secured loans for businesses that undertake significant investment in fixed assets and/or create jobs. Loan principal is due as follows:

	2023
2023	\$ 4,496,221
2024	2,218,419
2025	1,726,922
2026	1,072,849
Subsequent to 2026	10,051,669
Accrued and capitalized interest	1,246,431
	20,812,511
Provision for doubtful loans receivable	(6,358,373)
	\$ 14,454,138

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 4. Loans receivable managed for the Province of Manitoba (continued):

Interest rates charged for Manitoba Industrial Opportunities Program loans are fixed in reference to the Corporation's cost of borrowing from the Province of Manitoba at the time of the first disbursement of the loan proceeds to the debtor. In some cases, per the terms of individual loan agreements, interest rates may be adjusted during the term of the loan based on the Corporation's cost of borrowing from the Province of Manitoba at a date(s) specified in the loan agreement. In certain cases, the Corporation, under the direction of the Province, may charge interest rates which are less than its cost of borrowing to encourage investment and job creation in Manitoba, but this has not happened since 2003. In other cases, the Corporation charges rates in excess of its cost of borrowing to reflect risk conditions. Interest rates charged on loans are as follows:

	2023	2022
Greater than nil, less than 5%	\$ 6,460,012	\$ 17,299,763
5% or greater, less than 6%	13,106,068	9,056,485
Accrued and capitalized interest	1,246,431	322,031
	20,812,511	26,678,279
Provision for doubtful loans receivable	(6,358,373)	(9,873,630)
	\$ 14,454,138	\$ 16,804,649

When possible, the Corporation obtains various forms of security on the MIOP loans with priority ranking subject to any prior existing charges.

At March 31, 2023, other loans receivable include non-interest bearing loans in the amount of \$1,967,015 (2022 - non-interest bearing loans in the amount of \$2,717,015), interest bearing loans in the amount of \$50,000,000, and maturities ranging from no fixed terms of repayment to March 31, 2024 (2022 - ranging from no fixed terms of repayment to December 2022). At March 31, 2023, the provision for doubtful loans receivable for these loans is \$5,000,000 (2022 - \$750,000).

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 5. Portfolio investments:

Portfolio investments are comprised of the following:

	2023	2022
Term deposits Equity investments	\$ 95,166,468 —	\$ 504,958 –
	\$ 95,166,468	\$ 504,958

The term deposits, which are included in PNP-B and MTI bear interest at a weighted average interest rate of 4.01 percent (2022 - 2.04 percent) and mature between August 2023 and March 2024 (2022 - March 2023). Fair values approximate cost. Interest earned on term deposits for the year ended March 31, 2023 totaled \$2,224,350 (2022 - \$1,008).

Equity investments managed for the Province of Manitoba included in Business Support consist of the following:

	2023	2022
CentreStone Ventures Limited Partnership Manitoba Science and Technology Fund Manitoba Innovation Growth Sidecar Fund:	\$ 3,408,522 -	\$ 3,408,522 -
Cubresa Inc. Librestream Technologies Inc.	_ _	_ _
<u> </u>	3,408,522	3,408,522
Provision for decline in value of investments	(3,408,522)	(3,408,522)
	\$ -	\$ -

During the year ended March 31, 2023, Manitoba Opportunities Fund Ltd. transferred investments held in the Manitoba Innovation Growth Sidecar Fund to the Corporation for nominal consideration. During the year ended March 31, 2022, the Manitoba Science and Technology Fund was dissolved.

#### 6. Deferred revenue:

	2023	2022
Business Support		
Manitoba Hydro funding (shallow unconventional	4 0 4 4	4 0 4 4
shale gas project)	4,241	4,241
Other unearned project receipts	9,705	9,705
Deferred revenue	\$ 13,946	\$ 13,946

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 7. Operating advance payable:

The Corporation has a \$500,000 (2022 - \$500,000) non-interest-bearing working capital advance from the Province of Manitoba for MTI. The advance is payable on demand.

#### 8. Restricted funds and deposits payable:

As at March 31, 2023 restricted funds held under the PNP-B and invested with a Schedule I chartered bank and the Province of Manitoba were as follows:

	2023	2022
Cash and cash equivalents with a chartered bank Amounts invested with the Minister of Finance	\$ 2,896,784 7,611,321	\$ 4,975,022 18,186,112
	\$ 10,508,105	\$ 23,161,134

As at March 31, deposits payable under the PNP-B were as follows:

	2023	2022
Deposits payable	\$ 10,508,105	\$ 23,161,134

The Corporation, the Department of Economic Development, Investment and Trade and the Department of Labour and Immigration operate a program known as the Business Investor Stream of the Provincial Nominee Program (formerly the Provincial Nominee Program for Business) (PNP-B). The PNP-B offers individuals who wish to immigrate to Manitoba to establish and operate a business, the opportunity to obtain a provincial Nomination Certificate. During the 2003 fiscal year, the Corporation began entering into agreements with qualified individuals whereby the immigrants committed to invest specified amounts to establish approved businesses in Manitoba within a specified period of time after landing in Canada.

As evidence of their commitment, upon approval the immigrants were required to deposit \$100,000 (or \$75,000 under the Farm Strategic Recruitment Initiative) with the Corporation prior to receiving the Nomination Certificate. These deposits are held by the Corporation and are refundable to the immigrants based on the satisfaction of the conditions set out in the deposit agreements. The final decision as to admission to Canada for Permanent Residence is made by the Government of Canada. In the event that a nominee is not granted a Permanent Resident visa by the Government of Canada, the Corporation refunds the deposit. The Corporation invests the deposits, retains all interest income earned on the deposits and, should immigrants fail to satisfy the conditions of the agreements, the Corporation also has the right, under the agreements, to retain the deposits.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 8. Restricted funds and deposits payable (continued):

In 2014, a number of changes were introduced to the PNP-B. The deposit for the PNP-B was raised to \$100,000 from \$75,000. The Young Farmer Program was replaced by a Farm Strategic Recruitment Initiative (FSRI) which is a special rural economic initiative under the auspices of the PNP-B.

Approved immigrants under the FSRI are required to deposit \$75,000 with the Corporation. Under both the PNP-B and the FSRI, a non-refundable application processing fee of \$2,500 was introduced. Total application processing fees collected during the year were \$47,590 (2022 - \$64,874).

In November 2017, further changes were introduced to the PNP-B. Application processing fees will continue to be collected; however, they will not be administered by the Corporation. Also, the PNP-B now has two pathways:

- The Entrepreneur Pathway, for applicants seeking to open a business in Manitoba; and
- The Farm Investor Pathway, for those intending to operate a farm operation in rural Manitoba.

After November 2017, new business investors under the Entrepreneur Pathway are not required to submit a deposit or enter into an agreement with the Corporation. As of March 31, 2023, the PNP-B continues to process a backlog of applications submitted prior to November 2017; however, once this backlog is cleared, there will be no further application fees received and deposits will only be received from individuals under the Farm Investor Pathway (which replaced the FSRI).

During the year ended March 31, 2023, there was a reversal of nil of amounts previously retained (2022 - \$75,020), this reversal is as a result of immigrant subsequently satisfying the conditions of the agreement.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 9. Accumulated surplus:

Accumulated surplus is made up of the following:

				2023	2022
	PNP-B	Business support	MTI		
	FINE-D	 Support	IVI I I		 
Unrestricted surplus	\$ 99,970,656	\$ 5,955,030	\$ 485,456	\$ 106,411,142	\$ 89,319,793
Restricted surplus	2,669,877	_	_	2,669,877	5,539,184
Share capital	_	1,000	_	1,000	1,000
	\$ 102,640,533	\$ 5,956,030	\$ 485,456	\$ 109,082,019	\$ 94,859,977

#### 10. Contingencies:

The Corporation has guaranteed the repayment of debt, bank loans and lines of credit held by others. Debt guaranteed by the Corporation is guaranteed, as to principal and interest, until the debt is matured or redeemed.

At March 31, 2023, the Corporation has guaranteed the loans held by 2 other entities (2022 - 2). The authorized limits of the loan guarantees range from \$2,000,000 to \$25,000,000 (2022 - \$2,000,000 to \$25,00000). The principal amount of the debt related to outstanding guarantees is as follows:

	2023	2022
Loan guarantees	\$ 1,626,925	\$ 2,806,425

At March 31, 2023, a reversal of future losses on guarantees in the amount of \$104,500 (2022 - provision for future losses in the amount of \$731,425) has been recognized in the statement of financial position and the statement of operations and accumulated surplus along with a recovery from the Province of Manitoba.

#### 11. Commitments:

Commitments and undisbursed balances of approved loans and equity investments:

	2023	2022
Manitoba Industrial Opportunities Program CentreStone Ventures Limited Partnership	\$ 3,475,000 1,381,525	\$ 3,475,000 1,381,525
	\$ 4,856,525	\$ 4,856,525

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 12. Growing Through Immigration Strategy and Economic Development Support:

Funds transferred to support the Growing Through Immigration Strategy and Economic Development Support are made up of the following, as approved by Treasury Board:

	2023	2022
Department of Labour and Immigration	\$ _	\$ 290,000

At March 31, 2023, nil is included in accounts payable and accrued liabilities (March 31, 2022 - \$290,000).

#### 13. Related party transactions:

The Corporation is related in terms of common ownership to all Province of Manitoba created departments, agencies and crown corporations. The Corporation enters into transactions with these entities in the normal course of business. These transactions are recorded at the exchange amount.

#### 14. Financial risks and concentration of risk:

#### (i) Credit risk:

Credit risk is the risk that one party to a financial instrument fails to discharge an obligation and causes financial loss to another party. Financial instruments that potentially subject the Corporation to credit risk consist principally of cash and cash equivalents, portfolio investments, accounts receivable, loans receivable and trust funds.

The maximum exposure of the Corporation to credit risk at March 31 is:

	2023	2022
Cash and cash equivalents Accounts receivable Other receivable Loans receivable Portfolio investments Restricted funds	\$ 12,022,312 2,450,733 626,925 62,631,754 95,166,468 10,508,105	\$ 95,246,460 59,163 731,425 18,771,664 504,958 23,161,134
	\$ 183,406,297	\$ 138,474,804

Cash and cash equivalents and restricted funds: the Corporation is not exposed to significant credit risk as the cash and cash equivalents and restricted funds are primarily held by the Minister of Finance and with a Schedule 1 Canadian chartered bank.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 14. Financial risks and concentration of risk (continued):

Accounts receivable, other receivable, loans receivable and portfolio investments: the Corporation establishes an allowance that represents its estimate of potentially uncollectible loans and recoverable portfolio investments. The provision for doubtful loans receivable is determined with reference to the Corporation's historical loss experience on similar loans and management's estimates and assumptions regarding current market conditions, customer analysis and historical payment trends. These factors are considered when determining whether past due accounts are allowed for or written off. When there has been a loss in value that is other than a temporary decline in value, the respective investment is written down to recognize the loss in the provision for decline in value of estimates.

Management of credit risk is an integral part of the Corporation's activities with careful monitoring and appropriate remedial actions being taken.

Management has determined that the provision required for loans receivable as at March 31, 2023 is \$11,358,373 (2022 - \$10,623,630).

Management has determined that the provision required for portfolio investments as at March 31, 2023 is \$3,408,522 (2022 - \$3,408,522).

#### (ii) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The interest rate exposure relates to term deposits with the Minister of Finance and a Schedule I Canadian chartered bank. The term deposits are interest bearing with short-terms to maturity. As the term deposits are normally held to maturity, changes in interest rates do not affect their value.

#### (iii) Liquidity risk:

Liquidity risk is the risk that the Corporation will not be able to meet its financial obligations as they come due.

The Corporation manages liquidity risk by maintaining adequate cash balances and by review from the Province of Manitoba to ensure adequate funding will be received to meet the obligations. Funds provided by the Province of Manitoba have a direct correlation to the loans receivable and equity investments as funds borrowed are used for these purposes. Funding is provided by the Province of Manitoba for the full amount of loans receivable and equity investments that are written off. Subsequently, the Corporation has minimal liquidity risk on its loans receivable and equity investments in respect of the funds provided by the Province of Manitoba.

Notes to Financial Statements (continued)

Year ended March 31, 2023

#### 14. Financial risks and concentration of risk (continued):

There have been no significant changes to the Corporation's exposure to financial risks, concentration of risk in how they arise nor how risks are managed since the previous period.

Schedule of Operations and Accumulated Surplus - PNP-B

Schedule A

Year ended March 31, 2023, with comparative information for 2022

	Budget	2023	2022
Income:			
Interest income from portfolio investments	\$ - \$	2,389,877	\$ _
Interest income	120,329	814,789	190,616
Deposit retentions	8,106,000	10,577,854	14,097,543
Application processing fees	_	47,590	64,874
	8,226,329	13,830,110	14,353,033
Expenses: Program administration	66,000	8,471	671,701
Transfers to the Department of Labour and Immigration (note 12)	-	-	290,000
Annual surplus	8,160,329	13,821,639	13,391,332
Accumulated surplus, beginning of year		88,818,894	75,427,462
Accumulated surplus, end of year	\$	102,640,533	\$ 88,818,794

Schedule of Operations and Accumulated Surplus - Business Support

Schedule B

Year ended March 31, 2023, with comparative information for 2022

	Budget	2023	2022
Income:			
Interest income \$	1,278,671	\$ 2,579,528	\$ 1,683,657
Recovery (reimbursement) of Business			
Support expenses from (to) the Province			
of Manitoba:			
Provision for (reversal of) doubtful			
loans receivable	_	1,484,743	(731,425)
Provision for loan guarantees	_	(104,500)	731,425
Loan application fees	_	250,000	_
	1,278,671	4,209,771	1,683,657
Expenses:			
Program administration	16,000	17,711	16,774
Payment of Business Support interest on	,	,	,
loans receivable to the Province of Manitoba	2,600,000	2,313,684	1,564,399
Provision for (reversal of) doubtful loans			
receivable `	_	1,484,743	(731,425)
Provision for loan guarantees	_	(104,500)	731,425
Program costs	_	104,500	_
	2,616,000	3,816,138	1,581,173
Annual surplus	(1,337,329)	393,633	102,484
Accumulated surplus, beginning of year		5,562,397	5,460,013
Accumulated surplus, end of year		\$ 5,956,030	\$ 5,562,497
7 total indicated barpiato, one or your		Ψ 0,000,000	Ψ 0,002,-101

Schedule of Operations and Accumulated Surplus - MTI

Schedule C

Year ended March 31, 2023, with comparative information for 2022

	Budget 2023			2022	
Income: Income from portfolio investments	\$ 10,000	\$	10,301	\$	1,008
Expenses: Program administration	3,000		3,531		3,210
Annual surplus (deficit)	7,000		6,770		(2,202)
Accumulated surplus, beginning of year			478,686		480,888
Accumulated surplus, end of year		\$	485,456	\$	478,686